# GOVERNMENT OF THE DISTRICT OF COLUMBIA OFFICE OF THE INSPECTOR GENERAL 

DISTRICT OF COLUMBIA<br>PUBLIC SCHOOLS<br>ANNUAL BUDGETARY<br>COMPARISON SCHEDULE GOVERNMENTAL FUNDS AND SUPPLEMENTAL INFORMATION

Fiscal Year Ended September 30, 2012


## CHARLES J. WILLOUGHBY

INSPECTOR GENERAL

# GOVERNMENT OF THE DISTRICT OF COLUMBIA <br> Office of the Inspector General 

Inspector General


April 5, 2013
The Honorable Vincent C. Gray
Mayor
District of Columbia
Mayor's Correspondence Unit, Suite 316
1350 Pennsylvania Avenue, N.W.
Washington, D.C. 20004
The Honorable Phil Mendelson
Chairman
Council of the District of Columbia
John A. Wilson Building, Suite 504
1350 Pennsylvania Avenue, N.W.
Washington, D.C. 20004
Dear Mayor Gray and Chairman Mendelson:
As part of our contract for the audit of the District of Columbia's general purpose financial statements for fiscal year (FY) 2012, KPMG LLP (KPMG) submitted the enclosed final report on the District of Columbia Public Schools (DCPS) Annual Budgetary Comparison Schedule Governmental Funds (the Schedule) and Supplemental Information, and accompanying independent auditors' report for the year ended September 30, 2012 (OIG No. 13-1-21GA).

KPMG opined that the Schedule presents fairly, in all material respects, the original budget, final budget, and actual revenues, expenditures, and other sources/uses of DCPS funds, which represent a portion of the District of Columbia's General Fund and Federal and Private Resources Fund, for the year ended September 30, 2012, in conformity with U.S. generally accepted accounting principles. The independent auditors' report is presented as the first component of the financial section of this report.

If you have questions or need additional information, please contact me or Ronald W. King, Assistant Inspector General for Audits, at (202) 727-2540.

Sincerely,


Inspector General

## CJW/ws

## Enclosure

cc: See Distribution List

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The Honorable Ander Crenshaw, Chairman, House Subcommittee on Financial Services and General Government, Attention: Amy Cushing (via email)

Mayor Gray and Chairman Mendelson
FY 2012 DCPS Budgetary Comparison Schedule Governmental Funds and Independent Auditors’ Report
OIG No. 13-1-21GA - Final Report
April 5, 2013
Page 3 of 3

The Honorable José E. Serrano, Ranking Member, House Subcommittee on Financial Services and General Government, Attention: Laura Hogshead (via email)
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Mr. Paul Geraty, CPA, Public Sector Audit Division KPMG LLP (1 copy)

DISTRICT OF COLUMBIA PUBLIC SCHOOLS

Annual Budgetary Comparison Schedule Governmental Funds and Supplemental Information<br>Year ended September 30, 2012<br>(With Independent Auditors' Report Thereon)

## KPMG LLP

Suite 12000
1801 K Street, NW
Washington, DC 20006

## Independent Auditors' Report

Inspector General of the Government of the District of Columbia
Chancellor, District of Columbia Public Schools
We have audited the accompanying Budgetary Comparison Schedule-Governmental Funds (the Schedule) of the District of Columbia Public Schools (DCPS), which represents a portion of the District of Columbia's General Fund and Federal and Private Resources Fund, for the year ended September 30, 2012. This Schedule is the responsibility of DCPS's management. Our responsibility is to express an opinion on the Schedule based on our audit.

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the Schedule is free of material misstatement. An audit includes consideration of internal control over financial reporting as a basis for designing audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the DCPS's internal control over financial reporting. Accordingly, we express no such opinion. An audit also includes examining, on a test basis, evidence supporting the amounts and disclosures in the Schedule, assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall Schedule presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the Schedule referred to above present fairly, in all material respects, the original budget, final budget and actual revenues, expenditures, and other sources/uses of the DCPS, which represents a portion of the District of Columbia's General Fund and Federal and Private Resources Fund, for the year ended September 30, 2012, in conformity with U.S. generally accepted accounting principles.

As discussed in Note 2, the Schedule is intended to present the original budget, final budget and actual revenues, expenditures, and other sources/uses of only that portion of the District of Columbia's General Fund and Federal and Private Resources Fund that is attributable to the transactions of the DCPS. They do not purport to, and do not, present fairly the original budget, final budget and actual revenues, expenditures, and other sources/uses of the District of Columbia for the year ended September 30, 2012 in conformity with accounting principles generally accepted in the United States of America.

Our audit was conducted for the purpose of forming an opinion on the Schedule as a whole. The accompanying Schedule of Expenditures-Budget and Actual-Governmental Funds-Organization is presented for purposes of additional analysis and is not a required part of the Schedule. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the Schedule. The information has been subjected to the auditing procedures applied in the audit of the Schedule and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the Schedule or to the Schedule itself, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the Schedule of Expenditures-Budget and Actual-Governmental Funds-Organization is fairly stated in all material respects in relation to the Schedule as a whole.

$$
K P M G L L P
$$

March 14, 2013

## Sources

Local revenues - 2012
Local revenues - 2013
Federal contributions
Other sources
Total sources
Expenditure and Other Uses

## Personal Services

Regular Pay - Cont Full Time
Regular Pay - Other
Additional Gross Pay
Fringe Personnel - Current Personnel
Overtime Pay
Expense Not Budgeted Personnel
Total Personnel Services
Non Personal Services
Supplies and Materials
Energy, Comm. and Bldg Rentals
Telephone, Telegraph, Telegram, Etc
Rentals - Land and Structures
Janitorial Services
Security Services
Occupancy Fixed Costs
Other Services and Charges
Contractual Services - Other
Subsidies and Transfers
Equipment \& Equipment Rental
Expense Not Budgeted Others
Total Non Personnel Services
Total Expenditures and Other Uses

Sources Under (Over) Expenditures \& Other Uses-Budgetary Basis

| Local |  |  |  |
| :---: | :---: | :---: | :---: |
| Original | Revised | Actual | Variance |
| Budget | Budget |  | Under/(Over) |
|  |  |  | Budget |


| Federal, Private and Other Sources |  |  |  |
| :---: | :---: | :---: | :---: |
| Original | Revised | Actual | Variance |
| Budget | Budget |  | Under/(Over) |
|  |  |  | Budget |


| Total |  |  |  |
| ---: | ---: | ---: | :---: |
| Original <br> Budget | Revised <br> Budget | Actual | Variance <br> Under/(Over) <br> Budget |
|  |  |  |  |
| 611,817 | 634,821 | 634,445 | 376 |
| - | 4,434 | 4,434 | - |
| 29,045 | 30,167 | 28,627 | 1,540 |
| 32,947 | 51,428 | 26,666 | 24,762 |
| 673,809 | 720,850 | 694,172 | 26,678 |


| 397,557 | 403,502 | 397,601 | 5,901 | 31,237 | 30,830 | 34,434 | $(3,604)$ | 428,794 | 434,332 | 432,035 | 2,297 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 24,192 | 27,145 | 28,517 | $(1,372)$ | 275 | 584 | 498 | 86 | 24,467 | 27,729 | 29,015 | $(1,286)$ |
| 4,307 | 6,297 | 8,555 | $(2,258)$ | 10,387 | 25,233 | 7,566 | 17,667 | 14,694 | 31,530 | 16,121 | 15,409 |
| 70,769 | 71,218 | 58,138 | 13,080 | 5,287 | 5,912 | 2,290 | 3,622 | 76,056 | 77,130 | 60,428 | 16,702 |
| 1,175 | 1,147 | 2,250 | $(1,103)$ | - | - | 17 | (17) | 1,175 | 1,147 | 2,267 | $(1,120)$ |
| - | - | 938 | (938) | - | - | (157) | 157 | - | - | 781 | (781) |
| 498,000 | 509,309 | 495,999 | 13,310 | 47,186 | 62,559 | 44,648 | 17,911 | 545,186 | 571,868 | 540,647 | 31,221 |
| 7,509 | 7,758 | 6,947 | 811 | 1,367 | 2,498 | 2,148 | 350 | 8,876 | 10,256 | 9,095 | 1,161 |
| 30,186 | 28,204 | 29,779 | $(1,575)$ | 120 | 120 | 38 | 82 | 30,306 | 28,324 | 29,817 | $(1,493)$ |
| 3,080 | 3,096 | 3,378 | (282) | 18 | 18 | 18 | - | 3,098 | 3,114 | 3,396 | (282) |
| 6,059 | 6,059 | 6,983 | (924) | - | - | - | - | 6,059 | 6,059 | 6,983 | (924) |
| 197 | 133 | 163 | (30) | - | - | - | - | 197 | 133 | 163 | (30) |
| 463 | 463 | 463 | - | - | - | - | - | 463 | 463 | 463 | - |
| 395 | 340 | 246 | 94 | - | - | - | - | 395 | 340 | 246 | 94 |
| 8,953 | 8,491 | 8,044 | 447 | 1,296 | 438 | 203 | 235 | 10,249 | 8,929 | 8,247 | 682 |
| 44,157 | 63,443 | 69,658 | $(6,215)$ | 8,777 | 12,425 | 4,104 | 8,321 | 52,934 | 75,868 | 73,762 | 2,106 |
| 6,255 | 6,041 | 5,883 | 158 | 458 | 135 | 38 | 97 | 6,713 | 6,176 | 5,921 | 255 |
| 6,563 | 5,918 | 11,336 | $(5,418)$ | 2,770 | 3,402 | 345 | 3,057 | 9,333 | 9,320 | 11,681 | $(2,361)$ |
| - | - | - | - | - | - | - | - | - | - | - | - |
| 113,817 | 129,946 | 142,880 | $(12,934)$ | 14,806 | 19,036 | 6,894 | 12,142 | 128,623 | 148,982 | 149,774 | (792) |
| 611,817 | 639,255 | 638,879 | 376 | 61,992 | 81,595 | 51,542 | 30,053 | 673,809 | 720,850 | 690,421 | 30,429 |
| - | - | - | - | - | - | 3,751 | 3,751 | - | - | 3,751 | 3,751 |

# DISTRICT OF COLUMBIA PUBLIC SCHOOLS 

Notes to Annual Budgetary Comparison Schedule - Governmental Funds<br>Year ended September 30, 2012<br>(Dollars in thousands)

## (1) Summary of Significant Accounting Policies

## Background

The mission of the District of Columbia Public Schools (DCPS) is to make DCPS the highest performing urban school district in the nation and to once and for all close the achievement gap that separates lowincome students and students of color from their higher-income and white peers. DCPS continues to focus on a set of Core Beliefs; and expects that every adult in the system act in accordance with these beliefs every day. The Core Beliefs are that:

- All children, regardless of background or circumstance, can achieve at the highest levels;
- Achievement is a function of effort, not innate ability;
- We have the power and the responsibility to close the achievement gap;
- Our schools must be caring and supportive environments;
- It is critical to engage our students' families and communities as valued partners; and
- Our decisions at all levels must be guided by robust data.

Services include programs at the elementary, junior and senior high school levels, as well as special education for handicapped students and career training opportunities for adults at career development centers.

DCPS is an independent, but not legally separate, agency of the District of Columbia (District) and is included in the District's budgetary request to the United States Congress (Congress). The annual budget is subject to approval by the Council of the District, and is subject to congressional appropriation as part of the overall budget appropriation for the District for each fiscal period.

The accounting and reporting policies followed by DCPS in the presentation of the Budgetary Comparison Schedule - Governmental Funds (the Schedule) conform to U.S. generally accepted accounting principles (GAAP). The following is a summary of DCPS' significant accounting policies.

## (2) Financial Reporting Entity

DCPS is considered an agency of the District's reporting entity because it is not legally separate, and the District thus holds its corporate powers. The majority of DCPS local revenues are received from the District. In fiscal year 2012, DCPS appropriations from the District represent $9 \%$ of the District's total general fund revenue. Further, DCPS is subject to the budgetary procedures followed by the District in its annual request to Congress. As an agency of the District, the financial position and results of operations of DCPS are included in the District's basic financial statements.

The Schedule and accompanying notes present only the DCPS's original budget, revised budget, and its results of operations on a budgetary basis. Therefore, the Schedule and accompanying notes present only a portion of the District of Columbia's General Fund and Federal and Private Resources Funds

# DISTRICT OF COLUMBIA PUBLIC SCHOOLS 

Notes to Annual Budgetary Comparison Schedule - Governmental Funds<br>Year ended September 30, 2012<br>(Dollars in thousands)

(governmental funds) and is not intended to present the complete financial position or changes in financial position of DCPS or the District, taken as a whole, in conformity with GAAP.

Excluded from the Schedule are:

- Depreciation on all capital assets used by DCPS, and
- Interest expense and related debt service costs on general obligation debt issued by the District to fund various DCPS capital improvement programs.


## (3) <br> Basis of Budgetary Accounting

(a) Basis of Budgetary Accounting

All governmental funds use the modified accrual basis of accounting. Under the modified accrual basis of accounting, revenues are recognized when earned (that is when they become both measurable and available.) "Measurable" means the amount of the transaction can be determined and "available" means collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period. A one year availability period is used for revenue recognition for all other governmental fund revenues. Expenditures are recorded when the related fund liability is incurred. However, certain expenditures and liabilities such as compensated absences, claims and judgments, and special termination benefits are recorded in the governmental fund statements only when they mature or become due for payment within the period. Budgetary operating results include the following basic differences that vary from the GAAP basis:

- Inventory is recorded using the purchase method for budgetary purposes while under the GAAP basis it is recorded using the consumption method, and
- Fund balance released from restriction is considered a funding source for budgetary purposes but not considered revenue on a GAAP basis.
(b) Local Revenues-2012 and 2013

Local revenues represent an allocation of the District's General Fund revenues that support the operations of DCPS. The amount of allocation is limited, by the Appropriation Act, to only amounts originally approved, subsequent supplemental appropriations, and reprogrammings.

As documented in fiscal year 2012 Appropriations Act, DCPS is authorized to receive a ten percent ( $10 \%$ ) advance on the fiscal year 2013 Appropriation (local revenues) in July 2012 to facilitate the opening of school in September.
(c) Compensated Absences

DCPS' policies allow the Washington Teacher's Union (WTU) and non-WTU employees to accumulate unused sick leave. The maximum number of sick leave hours employees are allowed to accumulate is governed by D.C. Municipal Regulations (DCMR). Per 5 DCMR 1200.9, the

# DISTRICT OF COLUMBIA PUBLIC SCHOOLS 

Notes to Annual Budgetary Comparison Schedule - Governmental Funds<br>Year ended September 30, 2012<br>(Dollars in thousands)

maximum number of sick leave hours is 1,040 hours ( 130 days) in one leave year. Pursuant to the WTU contract, unused sick leave may be paid out annually upon teacher request.

Vacation (annual) leave may be accumulated up to 240 hours. DCPS records vacation and sick leave as an expenditure in the Schedule only to the extent that such leave matures or comes due for payment.

## (d) Claims and Judgments

DCPS records claims and judgments to the extent that they are to be funded from its appropriations. The claims and judgments that are recorded by DCPS consist of employee wage law suits, claims resulting from union negotiated contracts, special education law suits, certain claims from vendor disputes and adjustments of federal awards. All other major judgments and claims are appropriated in another functional level of the District's budget.

## (e) Inter-fund Activity

The effect of inter-fund activity has been eliminated from the Schedule.

## (f) Indirect Costs

The District and DCPS do not allocate indirect costs to the functional levels for budget to actual comparison purposes and as such those costs are not included in the accompanying Schedule.

## (g) Fringe Benefits

The fringe benefits for employees of the District are budgeted and expended at the functional level. Health, disability, workers compensation and retirement benefits associated with DCPS employees are included in the accompanying Schedule.

## (h) Repairs and Maintenance

The management of repairs and maintenance for DCPS is administered by the District's Department of General Services. Costs of repairs and maintenance to capital assets utilized by DCPS are budgeted and expended at DCPS' functional level and are included in the accompanying Schedule. Costs of improvements to capital assets are budgeted and expended in the School Capital Project Fund and are not included in the accompanying Schedule.

## (4) Basis of Budgeting and Budgetary Control Policies

The budgetary data included in the Schedule is a component of the overall District budget request approved by the U.S. Congress.

## (a) Process

On or about March 20 of each year, the District's Mayor submits to the City Council an annual budget for the District of Columbia government which includes: (1) the budget for the forthcoming fiscal year commencing October 1; (2) an annual budget message; (3) a multi-year plan for all

# DISTRICT OF COLUMBIA PUBLIC SCHOOLS 

Notes to Annual Budgetary Comparison Schedule - Governmental Funds<br>Year ended September 30, 2012<br>(Dollars in thousands)

agencies of the District of Columbia; and (4) a multi-year capital improvement plan by project for all agencies of the District of Columbia. The Council holds public hearings and adopts the budget through passage of a Budget Request Act. The Mayor may not forward, and the Council may not adopt, any budget for which expenditures and other financing uses exceed revenues and other financing sources. On or about June 1 of each year, after receipt of the budget proposal from the Mayor, and after the public hearings, the Council adopts the District's annual budget. The Mayor approves the adopted budget and submits it to the President of the United States for transmission by him to the Congress. After public hearings, the Congress enacts the budget through passage of an appropriations act.

## (b) Appropriation Act

The legally adopted budget is the annual appropriation public law (Appropriation Act) enacted by Congress and signed by the President. The Appropriation Act authorizes expenditures at the function level or by appropriation title, such as Public Safety and Justice, Human Support Services or Public Education. Congress must enact a revision that alters the total expenditures of any function. The District may request a revision to the appropriated expenditure amounts in the Appropriation Act by submitting a request to the President and Congress for a supplemental appropriation.

Pursuant to the Reprogramming Policy Act (D.C. Official Code 47-363 (2001), as amended), the District may, after the established criteria has been met and the required approvals obtained, reallocate budget amounts within appropriation title. The appropriated budget amounts in the Budgetary Comparison Schedule include all approved reallocations and other budget changes. This Schedule reflects budget-to-actual comparisons at the function level (or appropriation title). Total appropriated actual expenditures and uses may not legally exceed total appropriated budgeted expenditures and uses as shown on this Schedule. A negative expenditure variance in the Budgetary Comparison Schedule at the appropriated level is a violation of the federal Anti-Deficiency Act (31 U.S.C. 1341, 1342, 1349, 1351, 1511-1519 (2008)) and the District of Columbia Anti-Deficiency Act (D.C. Official Code 47-355.01-355.08, (2001)).

The Appropriation Act specifically identifies expenditures and net operating results but does not specify revenue amounts. The legally adopted revenue budget is based primarily on the revenue estimates submitted to the President and Congress as modified through legislation.

## (c) Budgetary Controls

The District and DCPS maintains budgetary controls designed to monitor compliance with expenditure limitations contained in the annual appropriated budget approved by Congress and the President. The level of budgetary control (i.e. the level at which expenditures cannot legally exceed the appropriated amount) is established by functions (or expense category) within the general fund.

## (d) Encumbrances

Encumbrance accounting is used in the governmental funds. Under this method of accounting, purchase orders, contracts, and other commitments for the expenditure of funds are recorded in order to reserve the required portion of an appropriation. Encumbrances outstanding at year-end do not

# DISTRICT OF COLUMBIA PUBLIC SCHOOLS 

Notes to Annual Budgetary Comparison Schedule - Governmental Funds<br>Year ended September 30, 2012<br>(Dollars in thousands)

constitute expenditures or liabilities for GAAP or budgetary purposes. Generally, encumbered amounts lapse at year-end in the General Fund and may be re-appropriated and re-encumbered as part of the subsequent year's budget. However, encumbered amounts do not lapse at year-end in the Capital Projects Fund, Special Revenue Fund, or Federal and Private Resources Fund.

## (5) Retirement Plans

## (a) Teachers'Retirement Plan

The Teachers' Retirement Plan (D.C. Code 38-2001.01, et seq. (2001 ed.)) is a component of the District's Retirement Program, which is a single-employer defined benefit pension plan covering DCPS' teachers. The plan provides retirement, death and disability benefits, and annual cost of living adjustments to plan members and beneficiaries.

Participants contribute seven percent $7 \%$ (or $8 \%$ for teachers hired on or after November 16, 1996) of annual pay minus pay received for summer school. Members may also contribute up to $10 \%$ of annual pay toward an annuity in addition to any vested pension. The District and Federal governments make contributions based upon actuarially determined funding requirements.

Teachers who retire at age 55 with 30 years of service, at 60 with 20 years of service, or at 62 with 5 years of service are entitled to an annual annuity, payable monthly for life, equal to one and a half percent ( $1.5 \%$ ) of their average salary for the highest consecutive 3 years for each year of service up to 5 years, $1.75 \%$ for each year over 5 years, and $2 \%$ for each year over 10 years, up to a maximum of $80 \%$ excluding credit for unused sick leave. Benefits vest upon reaching 5 years of service and increase after retirement based upon inflation. Refunds are made if separation occurs before 5 years of service.

Additional information relating to this plan is available in note 9 of the District's Comprehensive Annual Financial Report (CAFR) for the year ended September 30, 2012.

## (b) Civil Service Retirement System

DCPS' administrative and support employees hired before October 1, 1987, participate in the United States Civil Service Retirement System (the System). Employees contribute seven percent (7\%) of their annual salary to the federal government, which administers the plan. The federal government provides additional health care and life insurance benefits to certain retired DCPS administrative and support employees under the Federal Employees' Health Benefits Program and the Federal Employees' Group Life Insurance Program with no liability to DCPS.

## (c) District Retirement Plan

Non-teaching employees hired on or after October 1, 1987 participate in the District's Retirement Plan and the United States Social Security System. The District's Retirement Plan is a defined contribution plan with a qualified trust under Internal Revenue Code Section 401 for permanent full-time employees covered by the Social Security System. The District contributes five and a half percent $(5.5 \%)$ of an employee's base salary each pay period. There are no non-employer contributions under this plan. DCPS employees covered under this plan vest fully after four years of

# DISTRICT OF COLUMBIA PUBLIC SCHOOLS 

Notes to Annual Budgetary Comparison Schedule - Governmental Funds

Year ended September 30, 2012
(Dollars in thousands)
service, following a one year waiting period. Contributions and earnings are reduced if separation occurs before five years of credited service. Contributions are not assets of the District, which has no further liability to this plan.

## (d) Deferred Compensation Plan

Under the District sponsored Deferred Compensation Plan established pursuant to Section 457 of the Internal Revenue Code, DCPS' employees including teachers, may defer the lesser of \$16,500 or $100 \%$ of includible compensation in calendar year 2012. A special catch-up provision is also available to participants that allows them to "make up" or "catch up" for prior years in which they did not contribute the maximum amount to the plan. The "catch up" is limit is the lesser of (a) twice the annual contribution limit, $\$ 33,000$, or (b) the annual contribution limit for the year plus underutilized amounts from prior taxable years. An additional deferral of $\$ 5,500$ was available to participants who were at least 50 years old before the end of the calendar year. Compensation deferred and incomes earned are taxable when paid, or made available to the participant or beneficiary upon retirement, death, termination or unforeseeable emergency. Contributions are not assets of the District, which has no further liability to the plan.

## (6) Commitments and Contingencies

DCPS, as an agency of the District, participates in the Districts' self-insurance activities. The District, through a separate appropriation, pays all significant losses arising from a lack of insurance. No significant losses occurred during the fiscal year ended September 30, 2012. Information regarding the District's outstanding liability at September 30, 2012 is presented in the District's Comprehensive Annual Financial Report. No separate information related to DCPS is available.

## (7) Federally Assisted Grant Programs

DCPS is a recipient of various federal awards used in a variety of educational programs. DCPS is subject to audits in accordance with the Single Audit Act Amendments of 1996 and the grant programs may be subject to additional financial, programmatic and compliance audits by the respective federal grantor agencies.

OFFICE OF THE CHANCELLOR
1211 - OFFICE OF THE CHANCELLOR
1221 - PARENT RESOURCE CENTER
1241 - TRANSFORMATION MANAGEMENT OFFICE

GENERAL COUNSEL
1321 - SETTLEMENTS AND JUDGMENTS

## OFFICE OF HUMAN RESOURCE

1411 - OFFICE OF HUMAN RESOURCES
1412 - TEACHER EFFECTIVENESS DIVIIIION 1413 - RECRUITMENT \& SELECTION DIVIIION 1414 - PRINCIPAL EFFECTIVENESS DIVISION
1451 - PROFESSIONAL DEVELOPMENT
1471 - hUMAN CAPITAL
1472 - HUMAN CAPITAL LEADERSHIP
1481 - FAMILY \& COMMUNITY ENGAGEMENT
1491 - PARTNERSHIPS
FFICE OF COMMUNICATIONS AND PUBLLC INFORMATION 1511 - OFFICE OF COMMUNICATIONS \& PUBLIC INFO

OFFICE OF THE CHIEF OF STAFF 2111 - OFFICE OF THE CHIEF OF STAFF 2112 - CRITICAL RESPONSE TEAM 2171 - SCHOOL OPERATIONS 2191 - Office of school innovation

Office of student services 2371 - STUDENT RESIDENCY
2372 - OFFICE OF YOUTH ENGAGEMENT 2511 - CHIEF OF SCHOOLS
2516 - VISITING TEACHERS

OFFICE OF SCHOoLS AND TRANSFORMATION 2411 - OFFICE OF THE CHIEF ACADEMIC OFFICER 2412 - CHIEF OF DATA AND ACCOUNTABILTTY

OFFICE OF THE CHIEF OPERATING OFFICER 3040 - Chief operating officer 3115 - COLLEGE CAREER READINESS


| 777 | 1,005 | 916 | 89 |
| ---: | ---: | :---: | :---: |
| 482 | 91 | 73 | 18 |
| 732 | - | - | - |
| 1,991 | 1,096 | 989 | 107 |


$\qquad$


| 3,947 | 3,840 | 3,864 | $(24)$ |
| ---: | ---: | ---: | ---: |
| 1,590 | 2,051 | 1,616 | 435 |
| 237 | 1,214 | 1,043 | 171 |
| 451 | 720 | 665 | 55 |
| - | - | $(2)$ | 2 |
| 65 | 89 | 84 | 5 |
| - | 656 | 629 | 27 |
| 211 | 1,187 | 1,040 | 147 |
| 312 | 342 | 330 | 12 |
| 6,813 | 10,099 | 9,269 | 830 |


| - | - | - | - | 3,947 | 3,840 | 3,864 | (24) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| - | 32 | 32 | - | 1,590 | 2,083 | 1,648 | 435 |
| - | - | - | - | 237 | 1,214 | 1,043 | 171 |
| - | - | - | - | 451 | 720 | 665 | 55 |
| - | - | - | - | - |  | (2) | 2 |
| - | 196 | 196 | - | 65 | 285 | 280 | 5 |
| - | - | - | - | - | 656 | 629 | 27 |
| - | 27 | 27 | - | 211 | 1,214 | 1,067 | 147 |
| - | 1 | 1 | - | 312 | 343 | 331 | 12 |
| - | 256 | 256 | - | 6,813 | 10,355 | 9,525 | 830 |
| $-$ | 12 | 12 | - | 1,049 | 1,003 | 913 | 90 |
| - | 12 | 12 | - | 1,049 | 1,003 | 913 | 90 |



| 440 | 1,380 | 969 | 411 |
| ---: | ---: | ---: | ---: |
| - | 980 | 1,344 | $(364)$ |
| 440 | 2,360 | 2,313 | 47 |


| - | 10 |  | 10 | 440 | 1,390 | 969 | 421 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| - | - | 6 | (6) | - | 980 | 1,350 | (370) |
| - | 10 | 6 | 4 | 440 | 2,370 | 2,319 | 51 |

OFFICE OF THE CHIEF ACADEMIC OFFICER
3111-ACADEMIC PROGRAM AND SUPPORT
3112 -LBRARY MEDIA SERVICE
3121 - DIFFERENTIATED INSTRUCTION
3122 - EDUCATIONAL TECHNOLOGY
3131 - ACADEMIC SERVICES
3132 - SCHOOL PERFORMANCE/RESTRUCTURING

OFFICE OF STANDARDS AND CURRICULUM 3211 - OFFICE OF CURRICULUM \& INSTRUCTIO 3211 - OFFICE OF STANDARDS AND CURRICULUM

OfFICE OF ACADEMIC PROGRAMS 3351 - ADVANCED PROGRAMS
3361 - OFFICE OF COMMUNITY \& EDUCATION PROGRAMS 3381 - EARLY CHILDHOOD ED AND HEAD START 3382 - EARLY CHILD ED \& HEADSTART (ADMIN PRG)

OFFICE OF CAREER AND TECHNICAL EDUCATION 3421 - JROTC

OFFICE OF SPECIAL EDUCATION 3511 - SPECIAL EDUCATION - LEA
3512 - OSE RESOLUTION
3513 - OSE NON - PUBLIC PLACEMENT 3514 - OSE RELATED SERVICES
3515 - OSE INCLUSIVE ACADEMIC PROGRAMS 3516 - OSE CENTRAL OFFICE SUPPORT
3518 - OSE EARLY STAGES
3519 OSE EXTENDED SC
3519 - OSE EXTENDED SC
3561 - ATTORNEY FEES

FIICE OF ACCOUNTABILTTY, TESTING, RESEARCH \& EVAL 3611 - ACCOUNTABILTTY, TESTING, RESEARCH \& EVAL 3621 - STUDENT DATA SYSTEMS

OFFICE OF FEDERAL PROGRAM \& GRANTS
3711 - OFFICE OF FEDERAL PROGRAM \& GRANTS

OFFICE OF BILINGUAL EDUCATION
3811 - OfFICE OF BILINGUAL EDUCATION

| Local |  |  |  | Federal, Private and Other Source |  |  |  | Total |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Original Budget | Revised Budget | Actual | $\begin{gathered} \hline \text { Variance } \\ \text { Under/(Over) } \\ \text { Budget } \\ \hline \end{gathered}$ | Original Budget | Revised Budget | Actual | $\begin{gathered} \hline \text { Variance } \\ \text { Under/(Over) } \\ \text { Budget } \\ \hline \end{gathered}$ | Original Budget | Revised Budget | Actual | $\begin{gathered} \hline \text { Variance } \\ \text { Under/(Over) } \\ \text { Budget } \\ \hline \end{gathered}$ |
| 308 | 326 | 268 | 58 | - | 21 | - | 21 | 308 | 347 | 268 | 79 |
| - | 125 | 127 | (2) | - | - | - | - | - | 125 | 127 | (2) |
| 15 | - | - | - | - | - | - | - | 15 | - | - |  |
| 579 | - | 116 | (116) | - | 74 | - | 74 | 579 | 74 | 116 | (42) |
| - | 544 | 528 | 16 | - | - | 73 | (73) | - | 544 | 601 | (57) |
| - | - | 8 | (8) | - | - | - | - | - | - | 8 | (8) |
| - | 829 | 741 | 88 | - | - | - | - | - | 829 | 741 | 88 |
| 902 | 1,824 | 1,788 | 36 | - | 95 | 73 | 22 | 902 | 1,919 | 1,861 | 58 |
|  |  |  |  |  |  |  |  | - | - | - | - |
| 3,876 | 2,568 | 2,482 | 86 | - | 837 | 466 | 371 | 3,876 | 3,405 | 2,948 | 457 |
| - | - | - | - | - | - | (47) | 47 | , | - | (47) | 47 |
| $3,876$ | 2,568 | 2,482 | 86 | - | 837 | 419 | 418 | 3,876 | 3,405 | 2,901 | 504 |
| 1,907 | - | 723 | (723) | - | - | - | - | 1,907 | - | 723 | (723) |
| , | 6,559 | 6,668 | (109) | 500 | 500 | 440 | 60 | 500 | 7,059 | 7,108 | (49) |
| - | - | - | - | 9,627 | 10,475 | 9,803 | 672 | 9,627 | 10,475 | 9,803 | 672 |
|  | - | - | - | - | - | (8) | 8 | - | - | (8) | 8 |
| 1,907 | 6,559 | 7,391 | (832) | 10,127 | 10,975 | 10,235 | 740 | 12,034 | 17,534 | 17,626 | (92) |
| - | - | (6) | 6 | 537 | 537 | (7) | 544 | 537 | 537 | (13) | 550 |
| - | - | (6) | 6 | 537 | 537 | (7) | 544 | 537 | 537 | (13) | 550 |
| 5,336 | 5,201 | 5,059 | 142 | - | - | - | - | 5,336 | 5,201 | 5,059 | 142 |
| 3,789 | 3,789 | 3,789 | - | - | - | - | - | 3,789 | 3,789 | 3,789 | - |
| 965 | 908 | 1,051 | (143) | - | - | - | - | 965 | 908 | 1,051 | (143) |
| 24,158 | 25,239 | 24,257 | 982 | - | - | - | - | 24,158 | 25,239 | 24,257 | 982 |
| 798 | 1,200 | 3,327 | $(2,127)$ | - | - | - | - | 798 | 1,200 | 3,327 | $(2,127)$ |
| 1,155 | 1,034 | 1,422 | (388) | - | - | - | - | 1,155 | 1,034 | 1,422 | (388) |
| 8,241 | 8,241 | 6,932 | 1,309 | - | - | - | - | 8,241 | 8,241 | 6,932 | 1,309 |
| 8,241 | 2,072 | 3,999 | $(1,927)$ | - | - | - | - | 5,761 | 2,072 | 3,999 | $(1,927)$ |
| 1,426 | 1,426 | 1,127 | 299 | - | - | - | - | 1,426 | 1,426 | 1,127 | 299 |
| $\begin{array}{r} 5,500 \\ \hline 57,129 \end{array}$ | 4,500 | 4,774 | (274) | - | - | - | - | 5,500 | 4,500 | 4,774 | (274) |
|  | 53,610 | 55,737 | $(2,127)$ | - | - | - | - | 57,129 | 53,610 | 55,737 | $(2,127)$ |
|  |  |  |  |  |  |  |  |  |  |  |  |
| 4,473 | 4,091 | 4,037 | 54 | 82 | 2,351 | 1,755 | 596 | 4,555 | 6,442 | 5,792 | 650 |
| 1,452 | 1,847 | 1,318 | 529 | - | - | - | - | 1,452 | 1,847 | 1,318 | 529 |
| 5,925 | 5,938 | 5,355 | 583 | 82 | 2,351 | 1,755 | 596 | 6,007 | 8,289 | 7,110 | 1,179 |
|  |  |  |  |  |  |  |  |  |  |  |  |
| - | - | (15) | 15 | 1,961 | 1,518 | (34) | 1,552 | 1,961 | 1,518 | (49) | 1,567 |
| - | - | (15) | 15 | 1,961 | 1,518 | (34) | 1,552 | 1,961 | 1,518 | (49) | 1,567 |
|  |  |  |  |  |  |  |  |  |  |  |  |
| 1,642 | 1,228 | 1,328 | (100) | - | - | - | - | 1,642 | 1,228 | 1,328 | (100) |
| 1,642 | 1,228 | 1,328 | (100) | - | - | - | - | 1,642 | 1,228 | 1,328 | (100) |

OFFICE OF FACILTTIES MANAGEMEN 4251-REALITITSS

OFFICE OF THE CHIEF FINANCIAL OFFICER 4311 - OFFICE OF THE CHIEF FINANCIAL OFFICER

OFFICE OF MANAGEMENT SERVICES 4521 - OFFICE OF INFORMATION TECHNOLOGY 4561 - PROCUREMENT DIVIIION
4571 - COMPLLANCE DIVISION
4581 - FOOD SERVICES DIVIIIION

> FIXED COSTS

4711 - FIXED COSTS (RENT, WATER, UTILITIES) 4720 - LEAVE OF ABSENSE
4730 - WTU CONTRACT TEACHERS
DIVISION OF ELEMENTARY SCHOOLS 5120 - AITON ELEMENTARY 5130 - AMIDON ELEMENTARY
5140 - BANCROFT ELEMENTARY 5150 - BARNARD ELEMENTAR 5160 - BEERS ELEMENTAR
5200 - BRENT ELEMENTAR
5220 Brockla denentar
5230 BRUCE MONDE ELMENTARY
5250 - BURROUGHS ELEMENTARY
5250 - BURROUGHS ELLMENTARY
5280 - CLEVELAND ELEMENTARY
5300 - HD COOKE EI EMENTARY
5310 - DAVIS EIEMENTARY
5330 - DREW EIEMENTARY
5340 - EATON EIEMENTARY
5350 - LANGLEY EDUCATION CAMPU 5360 - FEREBEE-HOPE EIEMENTARY 5390 - GARFIELD ELEMENTARY 5400 - GARRISON ELEMENTARY 5430 - C.W. HARRIS ELEMENTARY 5430 - C.W. HARRIS ELEMENTA 5450 - HEARST ELEMENTARY

| Local |  |  |  |
| :--- | :---: | :---: | :---: |
| Original Budget Revised Budget | Actual |  |  |
| $\begin{array}{c}\text { Variance } \\ \text { Under(/(ver) } \\ \text { Budget }\end{array}$ |  |  |  |


| Federal, Private and Other Source |  |  |  |
| :---: | :---: | :---: | :---: |
| Original <br> Budget | Revised <br> Budget | Actual | Variance <br> Under/(Over) <br> Budget |


| Total |  |  |
| :--- | :---: | :---: |
| Original Budget Revised Budget | Actual | Variance <br> Under/(Over) |

Under/(Over)
Budget

| 109 | 185 | 154 | 31 |
| ---: | ---: | ---: | ---: |
| 4,331 | 4,076 | 3,716 | 360 |
| 4,440 | 4,261 | 3,870 | 391 |


| 227 | 227 | 306 | (79) |
| :---: | :---: | :---: | :---: |
| - | - | - | - |
| 227 | 227 | 306 | $(79)$ |


| 336 | 412 | 460 | $(48)$ |
| ---: | ---: | ---: | ---: |
| 4,331 | 4,076 | 3,716 | 360 |
| 4,667 | 4,488 | 4,176 | 312 |

$\qquad$

| - | 325 | - | 325 |
| :---: | :---: | :---: | :---: |
| - | 325 | - | 325 | 5



| 7,589 | 7,589 | - | 7,589 |
| :---: | :---: | :---: | :---: |
| - | - | - | - |
| - | - | - | - |
| 874 | 1,063 | 128 | 935 |
| 8,463 | 8,652 | 128 | 8,524 |


| 10,683 | 10,085 | 2,715 | 7,370 |
| ---: | ---: | ---: | ---: |
| 2,084 | 1,926 | 1,445 | 481 |
| 478 | 526 | 438 | 88 |
| 2,254 | 16,748 | 18,443 | $(1,695)$ |
| 15,499 | 29,285 | 23,041 | 6,244 |


| 40,441 | 38,341 | 35,500 | 2,841 |
| :---: | :---: | :---: | :---: |
| - | - | 524 | $(524)$ |
| - | - | $(336)$ | 336 |
| 40,441 | 38,341 | 35,688 | 2,653 |


| 120 | 120 | 37 | 83 |
| :--- | :--- | :--- | :--- |
| - | - | - | - |
| - | - | - | - |
| 120 | 120 | 37 | 83 |


| 40,561 | 38,461 | 35,537 | 2,924 |
| :---: | :---: | :---: | :---: |
| - | - | 524 | $(524)$ |
| - | - | $(336)$ | 336 |
| 40,561 | 38,461 | 35,725 | 2,736 |


| 2,184 | 2,080 | 2,181 | (101) | 337 | 337 | 337 | - | 2,521 | 2,417 | 2,518 | (101) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2,407 | 2,327 | 2,317 | 10 | 235 | 234 | 236 | (2) | 2,642 | 2,561 | 2,553 | 8 |
| 5,357 | 5,272 | 5,038 | 234 | - | 5 | 5 | - | 5,357 | 5,277 | 5,043 | 234 |
| 4,851 | 4,852 | 4,645 | 207 | 558 | 562 | 559 | 3 | 5,409 | 5,414 | 5,204 | 210 |
| 4,380 | 4,286 | 3,973 | 313 | 352 | 360 | 360 | - | 4,732 | 4,646 | 4,333 | 313 |
| 2,749 | 2,749 | 2,669 | 80 | 511 | 511 | 511 | - | 3,260 | 3,260 | 3,180 | 80 |
| 6,303 | 6,197 | 5,939 | 258 | - | - | - | - | 6,303 | 6,197 | 5,939 | 258 |
| 3,146 | 3,043 | 3,386 | (343) | - | - | - | - | 3,146 | 3,043 | 3,386 | (343) |
| 4,170 | 4,087 | 3,947 | 140 | 807 | 815 | 807 | 8 | 4,977 | 4,902 | 4,754 | 148 |
| 3,452 | 3,365 | 3,515 | (150) | 234 | 236 | 236 | - | 3,686 | 3,601 | 3,751 | (150) |
| 2,859 | 2,762 | 2,959 | (197) | 296 | 296 | 296 | - | 3,155 | 3,058 | 3,255 | (197) |
| 3,224 | 3,224 | 3,418 | (194) | 225 | 226 | 226 | - | 3,449 | 3,450 | 3,644 | (194) |
| 3,653 | 3,579 | 3,076 | 503 | 706 | 706 | 706 | - | 4,359 | 4,285 | 3,782 | 503 |
| 1,645 | 1,573 | 1,544 | 29 | 357 | 357 | 357 | - | 2,002 | 1,930 | 1,901 | 29 |
| 1,738 | 1,666 | 1,472 | 194 | 298 | 298 | 298 | - | 2,036 | 1,964 | 1,770 | 194 |
| 3,639 | 3,639 | 3,562 | 77 | 369 | 369 | 369 | - | 4,008 | 4,008 | 3,931 | 77 |
| 3,939 | 3,901 | 4,002 | (101) | 243 | 255 | 254 | 1 | 4,182 | 4,156 | 4,256 | (100) |
| 2,214 | 2,060 | 2,351 | (291) | 307 | 311 | 307 | 4 | 2,521 | 2,371 | 2,658 | (287) |
| 1,673 | 1,607 | 1,742 | (135) | 256 | 265 | 261 | 4 | 1,929 | 1,872 | 2,003 | (131) |
| 2,720 | 2,634 | 2,663 | (29) | 193 | 193 | 193 | - | 2,913 | 2,827 | 2,856 | (29) |
| 1,668 | 1,667 | 1,572 | 95 | 350 | 353 | 353 | - | 2,018 | 2,020 | 1,925 | 95 |
| 2,254 | 2,254 | 1,966 | 288 | 338 | 338 | 338 | - | 2,592 | 2,592 | 2,304 | 288 |
| 2,746 | 2,659 | 2,876 | (217) | 239 | 239 | 239 | - | 2,985 | 2,898 | 3,115 | (217) |

District of Columbia Public Schools
Schedule of Expenditures - Budget and Actual - Government Funds - Organization For the Fiscal Year Ended September 30, 2012
(in thousands)

|  | Local |  |  |  | Federal, Private and Other Source |  |  |  | Total |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Original Budge | Revised Budget | Actual |  | Original Budget | $\begin{aligned} & \text { Revised } \\ & \text { Budget } \end{aligned}$ | Actual | $\begin{gathered} \text { Variance } \\ \text { Under/(Over) } \\ \text { Budget } \\ \hline \end{gathered}$ | Original Budget | Revised Budget | Actual | $\begin{gathered} \hline \text { Variance } \\ \text { Under/(Over) } \\ \text { Budget } \\ \hline \end{gathered}$ |
| 5480 - houston elementary | 1,741 | 1,741 | 1,891 | (150) | 357 | 357 | 357 | - | 2,098 | 2,098 | 2,248 | (150) |
| 5490 - HYDE ELEMENTARY | 2,384 | 2,384 | 2,408 | (24) | 369 | 369 | 369 | - | 2,753 | 2,753 | 2,777 | (24) |
| 5500 - JAnNEY Elementary | 4,184 | 4,274 | 4,326 | (52) | 241 | 241 | 241 | - | 4,425 | 4,515 | 4,567 | (52) |
| 5510 - KENILWORTH ELEMENTARY | 1,423 | 1,327 | 1,501 | (174) | 309 | 310 | 309 | 1 | 1,732 | 1,637 | 1,810 | (173) |
| 5520 - Ketcham elementary | 2,013 | 1,916 | 1,941 | (25) | 406 | 410 | 406 | 4 | 2,419 | 2,326 | 2,347 | (21) |
| 5530 - KEY ELEMENTARY | 2,927 | 2,924 | 2,931 | (7) | 283 | 283 | 283 | - | 3,210 | 3,207 | 3,214 | (7) |
| 5540 - KIMBALL ELEMENTARY | 2,446 | 2,350 | 2,811 | (461) | 374 | 374 | 374 | - | 2,820 | 2,724 | 3,185 | (461) |
| 5550 - M. L. King elementary | 2,599 | 2,507 | 2,830 | (323) | 353 | 362 | 356 | 6 | 2,952 | 2,869 | 3,186 | (317) |
| 5560 - LAFAYETTE ELEMENTARY | 5,404 | 5,407 | 5,781 | (374) | 377 | 377 | 377 | - | 5,781 | 5,784 | 6,158 | (374) |
| 5570 - LANGDON ELEMENTARY | 3,030 | 3,030 | 3,326 | (296) | 428 | 428 | 428 | - | 3,458 | 3,458 | 3,754 | (296) |
| 5580 - LASALLE ELEMENTARY | 2,803 | 2,701 | 2,778 | (77) | 274 | 286 | 286 | - | 3,077 | 2,987 | 3,064 | (77) |
| 5590 - LECKIE ELEMENTARY | 2,769 | 2,987 | 3,166 | (179) | 270 | 270 | 270 | - | 3,039 | 3,257 | 3,436 | (179) |
| 5600 - LUDLOW-TAYLOR ELEMENTARY | 3,301 | 3,197 | 3,136 | 61 | - | - | - | - | 3,301 | 3,197 | 3,136 | 61 |
| 5610 - MALCOLM X ELEMENTARY | 1,867 | 1,790 | 1,693 | 97 | 386 | 386 | 386 | - | 2,253 | 2,176 | 2,079 | 97 |
| 5620 - MAnN ELEMENTARY | 2,190 | 2,190 | 2,146 | 44 | 397 | 397 | 397 | - | 2,587 | 2,587 | 2,543 | 44 |
| 5630 - THURGOOD MARSHALL ELEMENTARY | 1,831 | 1,731 | 1,565 | 166 | - | 20 | 5 | 15 | 1,831 | 1,751 | 1,570 | 181 |
| 5640 - MAURY ELEMENTARY | 2,666 | 2,605 | 2,775 | (170) | 188 | 188 | 188 | - | 2,854 | 2,793 | 2,963 | (170) |
| 5690 - Miner elementary | 4,548 | 4,441 | 5,007 | (566) | 273 | 273 | 273 | - | 4,821 | 4,714 | 5,280 | (566) |
| 5710 - MOTEN ELEMENTARY | 3,032 | 2,828 | 2,871 | (43) | 197 | 198 | 198 | - | 3,229 | 3,026 | 3,069 | (43) |
| 5720 - MURCH ELEMENTARY | 4,591 | 4,627 | 4,381 | 246 | 66 | 99 | 103 | (4) | 4,657 | 4,726 | 4,484 | 242 |
| 5730 - nalle elementary | 2,914 | 2,851 | 2,513 | 338 | 301 | 322 | 321 | 1 | 3,215 | 3,173 | 2,834 | 339 |
| 5740 - NOYES ELEMENTARY | 4,076 | 4,076 | 3,845 | 231 | - | 1 | 1 | - | 4,076 | 4,077 | 3,846 | 231 |
| 5750 - ORR ELEMENTARY | 2,947 | 2,959 | 2,812 | 147 | - | , | - | 3 | 2,947 | 2,962 | 2,812 | 150 |
| 5760 - OYSTER ELEMENTARY | 6,993 | 6,997 | 6,720 | 277 | 605 | 612 | 607 | 5 | 7,598 | 7,609 | 7,327 | 282 |
| 5780 - PATtERSON ELEMENTARY | 2,954 | 2,873 | 3,094 | (221) | 392 | 392 | 392 | - | 3,346 | 3,265 | 3,486 | (221) |
| 5790 - PAYNE ELEMENTARY | 1,816 | 1,901 | 2,532 | (631) | 277 | 277 | 277 | - | 2,093 | 2,178 | 2,809 | (631) |
| 5800 - PEABODY ELEMENTARY | 2,006 | 2,004 | 1,990 | 14 | - | - | - | - | 2,006 | 2,004 | 1,990 | 14 |
| 5810 - EmILIA REGGIO @ PEABODY | 1,059 | 1,059 | 1,208 | (149) | - | - | - | - | 1,059 | 1,059 | 1,208 | (149) |
| 5820 - PLUMMER ELEMENTARY | 1,782 | 1,786 | 1,893 | (107) | 179 | 179 | 179 | - | 1,961 | 1,965 | 2,072 | (107) |
| 5830 - POWELL ELEMENTARY | 4,051 | 3,987 | 3,409 | 578 | 105 | 117 | 116 | 1 | 4,156 | 4,104 | 3,525 | 579 |
| 5840 - RANDLE HIGHLANDS ELEMENTARY | 3,573 | 3,569 | 3,428 | 141 | - | - | - | - | 3,573 | 3,569 | 3,428 | 141 |
| 5850 - RAYMOND ELEMENTARY | 4,011 | 3,926 | 4,363 | (437) | 331 | 331 | 330 | 1 | 4,342 | 4,257 | 4,693 | (436) |
| 5860 - MARIE REED ELementary | 3,706 | 3,643 | 3,403 | 240 | 721 | 721 | 721 | - | 4,427 | 4,364 | 4,124 | 240 |
| 5870 - RIVER TERRACE ELEMENTARY | 1,488 | 1,385 | 1,022 | 363 | - | - | - | - | 1,488 | 1,385 | 1,022 | 363 |
| 5880 - ROSS ELEMENTARY | 1,424 | 1,421 | 1,633 | (212) | - | - | - | - | 1,424 | 1,421 | 1,633 | (212) |
| 5900 - SAVOY ELEMENTARY | 3,246 | 3,142 | 3,508 | (366) | - | 4 | - | 4 | 3,246 | 3,146 | 3,508 | (362) |
| 5910 - SEATON ELEMENTARY | 3,279 | 3,176 | 3,176 | - | - | 2 | 2 | - | 3,279 | 3,178 | 3,178 | - |
| 5930 - Shaed elementary | - | - | (1) | 1 | - | - | - | - | . | - | (1) | 1 |
| 5940 - SHEPHERD ELEMENTARY | 3,122 | 3,122 | 2,971 | 151 | - | - | - | - | 3,122 | 3,122 | 2,971 | 151 |
| 5950 - SIMON ELEMENTARY | 2,355 | 2,267 | 2,385 | (118) | - | 29 | 10 | 19 | 2,355 | 2,296 | 2,395 | (99) |
| 5970 - SMOTHERS ELEMENTARY | 2,439 | 2,378 | 2,188 | 190 | 109 | 111 | 111 | - | 2,548 | 2,489 | 2,299 | 190 |
| 5980 - Stanton elementary | 3,360 | 3,394 | 2,768 | 626 | - | 262 | 207 | 55 | 3,360 | 3,656 | 2,975 | 681 |
| 6000 - STODDERT ELEMENTARY | 3,138 | 3,138 | 3,336 | (198) | - | - | - | - | 3,138 | 3,138 | 3,336 | (198) |
| 6010 - TAKOMA ELEMENTARY | 3,445 | 3,314 | 3,287 | 27 | 353 | 353 | 353 | - | 3,798 | 3,667 | 3,640 | 27 |
| 6020 - M.C. TERRELL ELEMENTARY | 2,192 | 2,086 | 2,225 | (139) | - | 15 | - | 15 | 2,192 | 2,101 | 2,225 | (124) |
| 6030 - THOMAS ELEMENTARY | 2,553 | 2,458 | 2,629 | (171) | - | 1 | 1 | - | 2,553 | 2,459 | 2,630 | (171) |
| 6040 - thomson elementary | 3,174 | 3,074 | 2,856 | 218 | 654 | 654 | 654 | - | 3,828 | 3,728 | 3,510 | 218 |
| 6050 - TUBMAN ELEMENTARY | 5,378 | 5,275 | 5,521 | (246) | - | 1 | - | 1 | 5,378 | 5,276 | 5,521 | (245) |
| 6060 - TURNER ELEMENTARY | 2,756 | 2,756 | 3,101 | (345) | 174 | 174 | 174 | - | 2,930 | 2,930 | 3,275 | (345) |
| 6070 - TRUESDELL ELEMENTARY | 4,586 | 4,491 | 3,940 | 551 | 51 | 79 | 75 | 4 | 4,637 | 4,570 | 4,015 | 555 |
| 6090 - TYLER ELEMENTARY | 5,172 | 5,170 | 4,625 | 545 | 157 | 157 | 157 | - | 5,329 | 5,327 | 4,782 | 545 |

District of Columbia Public Schools
Schedule of Expenditures - Budget and Actual - Government Funds - Organization For the Fiscal Year Ended September 30, 2012
(in thousands)
6110 - WALKER-JONES ELEMENTARY
6120 - WATKINS EEEMENTARY
6130 - WEBB ELEMENTARY
6150 - WEST ELEMENTARY
6170 - WHITITER ELEMENTARY
6190 - J.O. WILSON ELEMENTARY
6200 - WINSTON ELEMENTARY
6230 - CENTRAL ADMINISTRATION SCHOOL - ELEM
6260 - WPECIAL ED - SHOOLS
6280 - WTU - RETRO-PAYMENTS
6290 - MONTESORI SCHOOL
division of middle/junior high schools 6320 - BROWNE JUNIOR HIGH
6330 - DEAL JUNIOR HIGH
6340 - ELIOT JUNIOR HIGH
6360 - FRANCIS JUNIOR HIGH
6380 - HARDY MIDDLE
6390 - HART MIDDLE
6410 - JeFferson junior high 6420 - JOhNSON JUNIOR HIGH 6430 - KRAMER MIDDLE
6450 - MACFARLAND MIDDLE
6470-RON BROWN MIDDLE
6480 - SHAW JUNIOR HIG
6490 - SOUSA MIDDLE
6500 - STUART-HOBSON MIDDLE
6520 - JEFFERSON ACADEMY
6530 - BLINGUAL ITNERANTS
6560 - HAMITON CEN KR SPEC E

DIVISION OF SENIOR HIGH SCHOOLS 7110 - ANACOSTIA SENIOR HIGH
7120 - baLlou SEnior high
7140 - banneker senior high
7150 - COLUMBIA HEIGHTS ES
7160 - CARDOZO SENIOR HIGH
7170 - COOLIDGE SENIOR HIGH
7180 - DUNBAR SENIOR HIGH
7190 - PRE-ENGINEERING SWS @ DUNBAR SHS
7200 - EASTERN SENIOR HIGH
7210 - ELINGTON SCHOOL OF THE ARTS
7220 - LUKE C. MOORE ACADEMY

| Local |  |  |  |
| :---: | :---: | :---: | :---: |
| Original Budget Revised Budget | Actual | Variance <br> Under/(Over) <br> Budget |  |
| 4,932 | 4,820 | 4,261 | 559 |
| 4,499 | 4,499 | 4,538 | $(39)$ |
| 4,219 | 4,131 | 3,790 | 341 |
| 2,693 | 2,609 | 2,422 | 187 |
| 3,462 | 3,530 | 3,417 | 113 |
| 4,033 | 4,033 | 4,088 | $(55)$ |
| 2,958 | 2,855 | 2,837 | 18 |
| - | 10,114 | 9,493 | 621 |
| - | - | 2 | $(2)$ |
| - | - | 6 | $(6)$ |
| 2,172 | 2,172 | 2,114 | 58 |
| 254,683 | 260,881 | 259,425 | 1,456 |


| Federal, Private and Other Source |  |  |  |  |
| :---: | ---: | :---: | ---: | :---: |
| Original <br> Budget | Revised <br> Budget | Actual | Variance <br> Under/(Over) <br> Budget |  |
| 117 | 119 | 116 | 3 |  |
| - | 2 | - | 2 |  |
| 1 | 12 | 8 | 4 |  |
| - | 1 | 1 | - |  |
| 181 | 199 | 198 | 1 |  |
| - | 1 | - | 1 |  |
| - | 19 | 18 | 1 |  |
| 634 | 10 | 10 | - |  |
| - | - | - | - |  |
| 17,001 | 32,020 | 16,485 | 15,535 |  |
| - | - | - | - |  |
| 35,102 | 50,074 | 34,378 | 15,696 |  |


| Total |  |  |  |
| :---: | :---: | :---: | :---: |
| Original Budget | Revised Budget | Actual | Variance <br> Under/(Over) <br> Budget |
|  |  |  |  |
| 5,049 | 4,939 | 4,377 | 562 |
| 4,499 | 4,501 | 4,538 | $(37)$ |
| 4,220 | 4,143 | 3,798 | 345 |
| 2,693 | 2,610 | 2,423 | 187 |
| 3,643 | 3,729 | 3,615 | 114 |
| 4,033 | 4,034 | 4,088 | $(54)$ |
| 2,958 | 2,874 | 2,855 | 19 |
| 634 | 10,124 | 9,503 | 621 |
| - | - | 2 | $(2)$ |
| 17,001 | 32,020 | 16,491 | 15,529 |
| 2,172 | 2,172 | 2,114 | 58 |
| 289,785 | 310,955 | 293,803 | 17,152 |
|  |  |  |  |


|  |  |  |  |
| :---: | :---: | :---: | :---: |
| 3,589 | 3,484 | 3,612 | $(128)$ |
| 7,583 | 7,948 | 7,210 | 738 |
| 3,042 | 3,200 | 3,308 | $(108)$ |
| 2,434 | 2,336 | 2,632 | $(296)$ |
| 3,973 | 3,882 | 3,821 | 61 |
| 5,479 | 5,411 | 5,349 | 62 |
| 2,009 | 1,934 | 2,403 | $(469)$ |
| 2,707 | 2,681 | 2,999 | $(318)$ |
| 3,043 | 3,119 | 2,895 | 224 |
| 2,270 | 2,260 | 2,387 | $(127)$ |
| 2,103 | 2,097 | 2,473 | $(376)$ |
| 2,047 | 2,048 | 2,056 | $(8)$ |
| 3,043 | 3,246 | 2,427 | 819 |
| 3,320 | 3,231 | 3,488 | $(257)$ |
| 961 | 959 | 766 | 193 |
| 847 | 847 | 1,066 | $(219)$ |
| - | - | $(1)$ | 1 |
| 4,045 | 3,914 | 3,266 | 648 |
| 52,495 | 52,597 | 52,157 | 440 |


| 162 | 152 | 152 | - |
| :---: | ---: | :---: | :---: |
| 265 | 265 | 265 | - |
| 112 | 112 | 112 | - |
| 285 | 286 | 286 | - |
| 276 | 276 | 276 | - |
| 145 | 145 | 145 | - |
| - | 1 | 1 | - |
| - | 13 | 8 | 5 |
| - | 5 | 3 | 2 |
| 105 | 106 | 105 | 1 |
| 159 | 159 | 159 | - |
| 51 | 59 | 59 | - |
| - | - | - | - |
| - | 1 | - | 1 |
| - | - | - | - |
| - | - | - | - |
| - | - | - | - |
| 62 | 62 | 62 | - |
| 1,622 | 1,642 | 1,633 | 9 |


| 3,751 | 3,636 | 3,764 | $(128)$ |
| :---: | :---: | :---: | :---: |
| 7,848 | 8,213 | 7,475 | 738 |
| 3,154 | 3,312 | 3,420 | $(108)$ |
| 2,719 | 2,622 | 2,918 | $(296)$ |
| 4,249 | 4,158 | 4,097 | 61 |
| 5,624 | 5,556 | 5,494 | 62 |
| 2,009 | 1,935 | 2,404 | $(469)$ |
| 2,707 | 2,694 | 3,007 | $(313)$ |
| 3,043 | 3,124 | 2,898 | 226 |
| 2,375 | 2,366 | 2,492 | $(126)$ |
| 2,262 | 2,256 | 2,632 | $(376)$ |
| 2,098 | 2,107 | 2,115 | $(8)$ |
| 3,043 | 3,246 | 2,427 | 819 |
| 3,320 | 3,232 | 3,488 | $(256)$ |
| 961 | 959 | 766 | 193 |
| 847 | 847 | 1,066 | $(219)$ |
| - | - | $1)$ | 1 |
| 4,107 | 3,976 | 3,328 | 648 |
| 54,117 | 54,239 | 53,790 | 449 |


| 7,818 | 7,853 | 6,809 | 1,044 |
| ---: | ---: | ---: | ---: |
| 9,466 | 9,426 | 8,262 | 1,164 |
| 3,848 | 3,849 | 4,168 | $(319)$ |
| 11,465 | 11,364 | 9,768 | 1,596 |
| 6,002 | 6,010 | 6,424 | $(414)$ |
| 6,050 | 6,043 | 5,663 | 380 |
| 5,873 | 5,776 | 5,437 | 339 |
| 954 | 954 | 647 | 307 |
| 3,186 | 3,186 | 3,481 | $(295)$ |
| 6,036 | 6,078 | 6,150 | $(72)$ |
| 2,139 | 2,046 | 2,844 | $(798)$ |

District of Columbia Public Schools
Schedule of Expenditures - Budget and Actual - Government Funds - Organization For the Fiscal Year Ended September 30, 2012

$$
\begin{aligned}
& \text { rear Enaea septe } \\
& \text { (in thousands) }
\end{aligned}
$$

7230 - PHELPS SENIOR HIGH
7240 - ROOSEVELT SENIOR HIGH
7250 - SCHOOL WITHOUT WALLS
7260 - SPINGARN SENIOR HIGH
7290 - WOODSON, H.D. SHS - BUSINESS AND FINANCE
7300 - WOODROW WILSON SENIOR HIGH
7310 - BaLlou Stay
7320 - SPINGARN STA
7360 - MAMIE D LEE
7370 - SHARPE HEALT
7380 - PROSPECT
7400 - MM WASHINGTON CENTER - SPEC ED
7440 - INCARCERATED YOUTH
7450 - ROOSEVELT STAY
7480 - TRANSITION ACADEMY @ SHADD 7490 - WASHINGTON METROPOLITAN HS 7500 - WOODSON ACADEMY @ RON BROWN

CHARTER AND PRIVATE SCHOOLS 7970 - SPED ENROLLMENT RESERVE 7980 - STRATEGIC PLANNING RESERVE

OTHER SCHOOL bASED SERVICES 7810 - EVENING CREDIT RECOVERY 7811 - SUMMER SCHOOL PROGRAM 7820 - LONG TERM SUBSTITUTES 7840 - TEXTBOOKS 7840 - TEXTBOOKS
7850 - ATHIETICS
7870 - MCKINLEY HIGH SCHOOL
7870 - MCKINLEY HIGH SCH
7890 - CHOICE ACA
7920 - ENROLLMENT RESERV
7920 - ENROLLMENT RESERVE
7930 - FILMORE ART CENTER
miscellaneous

| Local |  |  |  |
| ---: | ---: | ---: | ---: |
| Original Budget Revised Budget | Actual | Variance <br> Under/(Over) <br> Budget |  |
| 3,573 | 3,633 | 3,500 | 133 |
| 6,194 | 6,095 | 5,906 | 189 |
| 4,479 | 4,479 | 4,800 | $(321)$ |
| 4,705 | 4,643 | 5,543 | $(900)$ |
| 6,529 | 6,556 | 6,793 | $(237)$ |
| 635 | 635 | 706 | $(71)$ |
| 12,473 | 12,371 | 13,092 | $(721)$ |
| 2,932 | 3,173 | 3,764 | $(591)$ |
| 1,057 | 1,148 | 1,183 | $(35)$ |
| 1,900 | 1,905 | 2,386 | $(481)$ |
| 2,723 | 2,723 | 3,065 | $(342)$ |
| 2,664 | 2,583 | 2,780 | $(197)$ |
| - | - | - | - |
| 1,059 | 1,059 | 3 | 1,056 |
| 1,600 | 1,600 | 1,615 | $(15)$ |
| 1,037 | 1,112 | 1,002 | 110 |
| 2,813 | 2,769 | 2,434 | 335 |
| - | - | 18 | $(18)$ |
| 118,530 | 118,295 | 117,910 | 385 |
|  |  |  |  |


| Federal, Private and Other Source |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Original <br> Budget | Revised <br> Budget | Actual | Variance <br> Under/(Over) <br> Budget |  |
| 154 | 154 | 154 | - |  |
| 85 | 131 | 9 | 122 |  |
| - | 7 | - | 7 |  |
| 86 | 131 | 3 | 128 |  |
| 94 | 122 | - | 116 |  |
| - | - | - | - |  |
| 314 | 314 | 311 | 3 |  |
| - | 2 | - | 2 |  |
| - | - | - | - |  |
| 282 | 282 | 282 | - |  |
| 118 | 118 | 118 | - |  |
| - | 1 | 2 | $(1)$ |  |
| - | - | - | - |  |
| - | - | - | - |  |
| - | 1 | - | 1 |  |
| - | - | - | - |  |
| - | - | - | - |  |
| - | - | - | - |  |
| 1,813 | 2,037 | 1,218 | 819 |  |


| Total |  |  |  |
| :---: | ---: | ---: | ---: |
| Original Budget Revised Budget | Actual | Variance <br> Under/(Over) <br> Budget |  |
| 3,727 | 3,787 | 3,654 | 133 |
| 6,279 | 6,226 | 5,95 | 311 |
| 4,479 | 4,486 | 4,800 | $(314)$ |
| 4,791 | 4,774 | 5,546 | $(772)$ |
| 6,623 | 6,678 | 6,799 | $(121)$ |
| 635 | 635 | 706 | $(71)$ |
| 12,787 | 12,685 | 13,403 | $(718)$ |
| 2,932 | 3,175 | 3,764 | $(589)$ |
| 1,057 | 1,148 | 1,183 | $(35)$ |
| 2,182 | 2,187 | 2,668 | $(481)$ |
| 2,841 | 2,841 | 3,183 | $(342)$ |
| 2,664 | 2,584 | 2,782 | $(198)$ |
| -0 | - | - | - |
| 1,059 | 1,059 | 3 | 1,056 |
| 1,600 | 1,601 | 1,615 | $(14)$ |
| 1,037 | 1,112 | 1,002 | 110 |
| 2,813 | 2,769 | 2,434 | 335 |
| - | - | 18 | $(18)$ |
| 120,343 | 120,332 | 119,128 | 1,204 |


| - | 14 | 17 | $(3)$ |
| ---: | ---: | ---: | ---: |
| - | 192 | 207 | $(15)$ |
| - | 206 | 224 | $(18)$ |



| - | 14 | 17 | $(3)$ |
| ---: | ---: | ---: | ---: |
| - | 192 | 27 | $(15)$ |
| - | 206 | 224 | $(18)$ |


|  |  |  |  |
| ---: | ---: | ---: | ---: |
| - | - | 1 | $(1)$ |
| 2,029 | 4,911 | 24 | $(24)$ |
| 551 | 35 | 15 | $(55)$ |
| 2,526 | 1,666 | 2,900 | $(1,234)$ |
| 3,268 | 3,675 | 3,569 | 106 |
| 6,479 | 6,389 | 6,095 | 294 |
| 2,047 | 2,047 | 2,219 | $(172)$ |
| 15,359 | 15,527 | 15,312 | 215 |
| 2,948 | - | - | - |
| 1,207 | 1,298 | 1,859 | $(561)$ |
| 36,414 | 35,548 | 36,960 | $(1,412)$ |


| - | - | 1 | $(1)$ |
| ---: | ---: | ---: | ---: |
| - | - | 24 | $(24)$ |
| 2,029 | 4,911 | 4,966 | $(55)$ |
| 551 | 35 | 15 | 20 |
| 2,526 | 1,666 | 2,900 | $(1,234)$ |
| 3,268 | 3,690 | 3,584 | 106 |
| 6,566 | 6,504 | 6,200 | 304 |
| 2,047 | 2,047 | 2,219 | $(172)$ |
| 1,590 | 15,758 | 15,700 | 58 |
| 2,948 | - | - | - |
| 1,207 | 1,298 | 1,859 | $(561)$ |
| 36,732 | 35,909 | 37,468 | $(1,559)$ |


|  | - | - | - | - |
| :--- | :--- | :--- | :--- | :--- |
|  |  |  |  |  |
|  | 631,817 | 639,255 | 638,879 | 376 |


| - | - | 7 | $(7)$ |
| :---: | :---: | :---: | ---: |
| - | - | 7 | $(7)$ |
|  |  |  |  |
| 61,992 | 81,595 | 51,542 | 30,053 |



