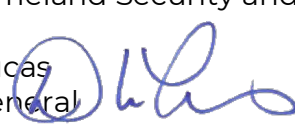




DISTRICT OF COLUMBIA | OFFICE OF THE INSPECTOR GENERAL

MEMORANDUM

To: Clint Osborn
Director, Homeland Security and Emergency Management Agency

From: Daniel W. Lucas
Inspector General 

Date: September 11, 2025

Subject: **Postponement of COOP Follow-up Inspection**
OIG No. 25-I-05-BN0

We are suspending our follow-up inspection of the District's Continuity of Operations Planning (COOP) for approximately six months, subject to operational considerations. This suspension will provide your agency with adequate time to formalize your continuity program manual and other COOP activities. We believe this approach will allow the OIG to conduct a more comprehensive and productive follow-up inspection when we resume our work.

We will reconnect with the Homeland Security and Emergency Management Agency to schedule the resumption of our follow-up inspection at the appropriate time. In the interim, please contact Assistant Inspector General for Inspections and Evaluations, Yulanda Gaither, at yulanda.gaither@dc.gov if you have any questions regarding this suspension.